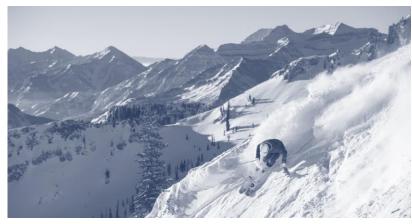


QUALITY OF LIFE





- #1 state for upward mobility Bloomberg
- Top 3 best states for business Forbes
- Top 5 best states to live in U.S. News and World Report

DEFINING THE CHALLENGE

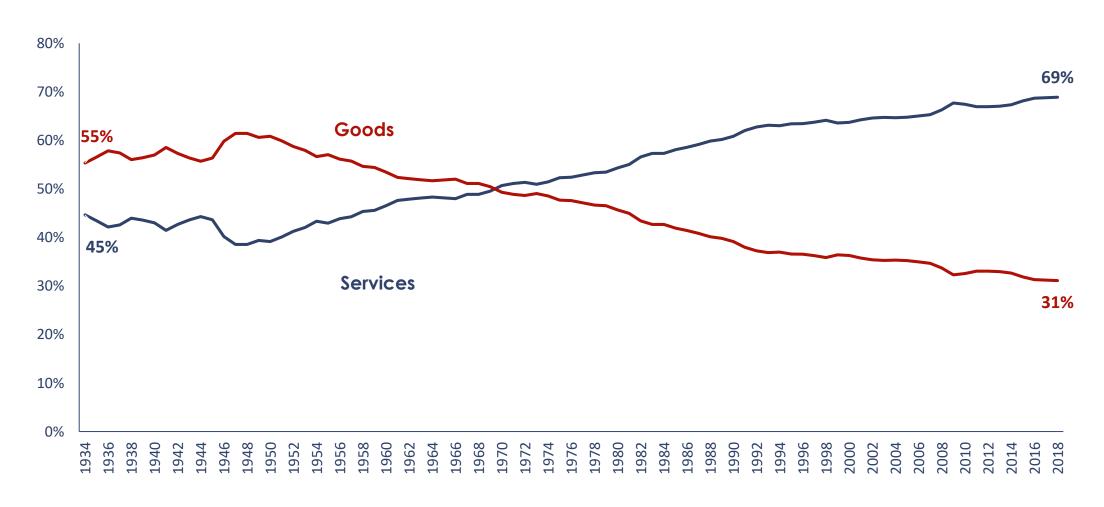
- Modern economy
- Growing population and changing demographics
- Outdated revenue structure

FACTOR #1

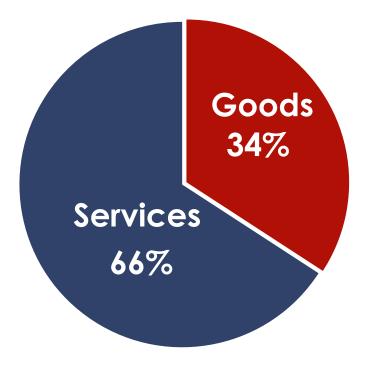
 Growth in General Fund revenue is not keeping up with the needs of our growing state.



CHANGES IN U.S. CONSUMER SPENDING PATTERNS



UTAH SPENDING PATTERNS



% of 2017 Personal Consumption

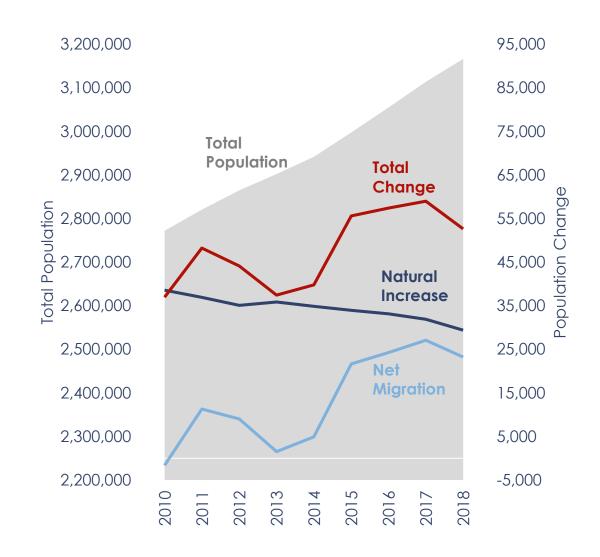
FACTOR #2

 A growing state places additional demands on the state General Fund.



POPULATION TRENDS

- Between 2010 and 2018, Utah was the fastest growing state in the nation
- Utah grew by 14.4%, or nearly 400,000 people



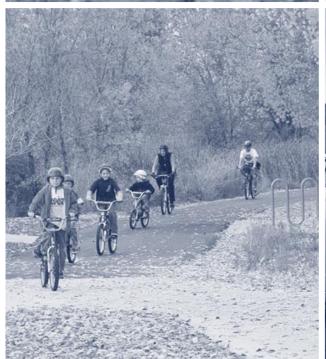
GENERAL FUND PROGRAMS

- Air Quality
- Medicaid
- Transportation*
- Education*
- Public Safety
- Recreation
- Support for Children, Disabled, and Elderly
- Homelessness and Affordable Housing

*Transportation and Education receive a portion of their funding from General Fund Revenue



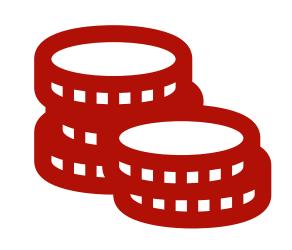


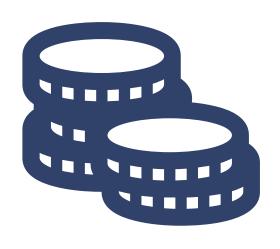




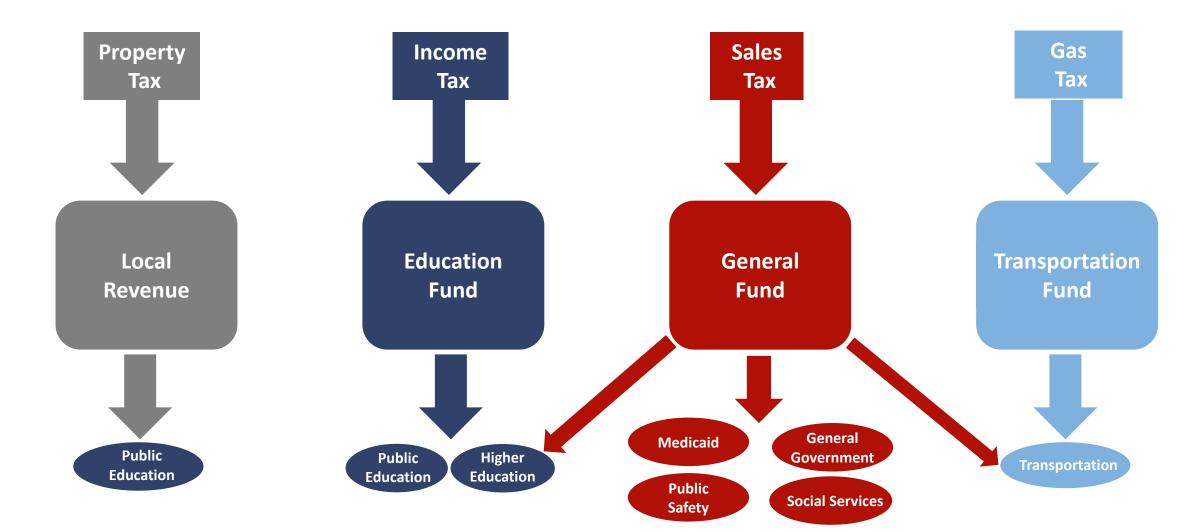
FACTOR #3

 Revenue silos limit the flexibility needed to address structural funding imbalances as they arise.





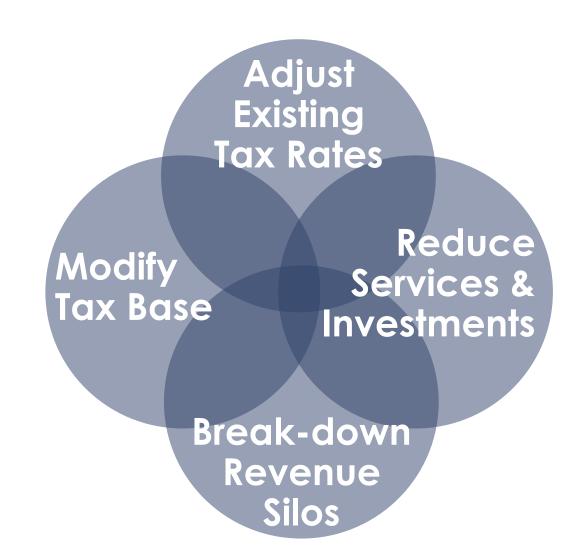
FUNDING SOURCES, OTHER THAN THE GENERAL FUND, ARE SILOED



LEGISLATIVE RESPONSE



POSSIBLE SOLUTIONS



ONE MORE ACCOLADE

#1 State for Fiscal Stability –
 U.S. News and World Report

